

went on to discuss the issues raised by this presentation and were keen to stay involved as it develops. They recognised the need for different approaches and also the challenges and risks associated with, for example, analysis of large data sets. Equally they recognised the importance of this work and were keen to stay informed as it develops further.

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The Board received a report which proposed that in order to expedite the business of the Foundation Board three committees be established, Audit and Performance Committee, Finance and Resources Committee, Remuneration and Search Committee

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- Senior appointments
- Appointment of Directors/Trustees
- Skills and development requirements of Directors/Trustees
- Governance – good practice

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The Board received a paper which set out a proposed Code of Conduct for Trustees, Directors and members of Committees. The Code was an agreed set of guidelines outlining the responsibilities and the proper practices of Trustee and members and provided them with an understanding of what is required of their role, enabling transparency openness and accountability. The Code indicated the standards of conduct which are expected of Trustees and members assisting them in understanding their legal and other duties to promote effective and well informed governance.

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The Board received a paper which set out a high level, diagrammatic proposal for a business planning cycle which sought to define the essential timescales and Board, Executive and sector engagement. The proposal sought to define the essential timescales and Board, Executive and sector engagement for the Foundation operations.

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The Interim CEO presented a paper which set out the immediate and future strategic agenda for consideration. The Board was invited to consider the proposed initial key priorities and plans for commissioning in 2014-15.

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The Board received a paper and appendices relating to the development and membership of Expert Panels and invited the Board to consider which Director/Trustee would chair each of the panels.

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The interim Director of Communications and sector engagement presented a paper which proposed approaches to sector engagement for each of the Foundations stakeholder communities.

The Board approved the structure and approaches proposed and requested that consideration be given to wider opportunities for the involvement and cross- sector engagement of practitioners at all levels which would facilitate deeper and more meaningful consultation. The Board noted that the paper would be shared with the Foundation Steering Group.

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The interim Director, Leadership and Governance, presented a report which outlined a proposed Foundation approach which would ensure that Equality and Diversity was embedded in all areas of activity.

It was agreed that the Foundation should proceed on the basis of the proposed approach and would develop a pan-equality approach to embedding equality and diversity by:-

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